

June 6, 2023

Dear Shareholders;

Akimoto Uchikawa
Representative Director of the Board
President and CEO
Teijin Limited
2-4, Nakanoshima 3-chome,
Kita-ku, Osaka City, Osaka 530-8605,

Partial Revisions to the Notice of Convocation of the 157th Ordinary General Meeting of Shareholders

The Company has made the following revisions to the Notice of Convocation of the 157th Ordinary General Meeting of Shareholders. (Underlines indicate revisions)

Revised Section

Correction (1): Notice of Convocation of the 157th Ordinary General Meeting of Shareholders

“Reference Documents for General Meeting of Shareholders” Proposal No.1: Election of Eight (8) Directors Candidate No. 5 Mr. Yoichi Suzuki, "Reasons for nomination as an Outside Director Candidate and Overview of Expected Roles"

Before revision	After revision
• • • Furthermore, as a member of the Advisory Board and Compensation Advisory Committee, he thoroughly fulfilled his duties including <u>recommendation</u> on important matters for management overall, and when conducting an evaluation of Directors, etc., including CEO, • • •	• • • Furthermore, as a member of the Advisory Board and Compensation Advisory Committee, he thoroughly fulfilled his duties including <u>advice</u> on important matters for management overall, and when conducting an evaluation of Directors, etc., including CEO, • • •

Correction (2): Notice of Convocation of the 157th Ordinary General Meeting of Shareholders

“Reference Documents for General Meeting of Shareholders” Proposal No.1: Election of Eight (8) Directors Candidate No.7 Mr. Masaaki Tsuya, "Reasons for nomination as an Outside Director Candidate and Overview of Expected Roles"

Before revision	After revision
• • • Furthermore, as a member of the Advisory Board, a consultative body, he provided <u>recommendations</u> on important matters for management overall, and as a member of the Nomination Advisory Committee and Compensation Advisory Committee, • • •	• • • Furthermore, as a member of the Advisory Board, a consultative body, he provided <u>advice</u> on important matters for management overall, and as a member of the Nomination Advisory Committee and Compensation Advisory Committee, • • •

Correction (3): Notice of Convocation of the 157th Ordinary General Meeting of Shareholders " Attached Reports"

4. Corporate Governance System

(2) Outline of Current System

6) Status of Accounting Audits

Before revision	After revision
<p>The status of assistants who executed auditing is as follows. Certified Public Accountants <u>14</u>, others <u>14</u>, for a total of 28.</p>	<p>The status of assistants who executed auditing is as follows. Certified Public Accountants <u>9</u>, others <u>19</u>, for a total of 28.</p>

Correction (4): Notice of Convocation of the 157th Ordinary General Meeting of Shareholders " Attached Reports"

4. Corporate Governance System (3) Evaluation of the Effectiveness of the Board of Directors

3) Issues Recognized in the Evaluation of the Effectiveness of the Board of Directors at the end of FY2022 and Initiatives Going Forward

Before revision	After revision
<p>a) Discussions on business portfolio Discussion on the allocation of management resources to human capital, etc. based on the <u>2) b) i)</u> above Discussion on the status of usage and handling policies at businesses regarding data and digital technology, etc. based on the <u>2) b) i)</u> above <u>b)</u> Discussion on BCP including supply chain <u>c)</u> Discussion on rationality of parent-child listing</p>	<p>a) Discussions on business portfolio <u>b)</u> Discussion on the allocation of management resources to human capital, etc. based on the <u>a)</u> above <u>c)</u> Discussion on the status of usage and handling policies at businesses regarding data and digital technology, etc. based on the <u>a)</u> above <u>d)</u> Discussion on BCP including supply chain <u>e)</u> Discussion on rationality of parent-child listing</p>

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